Exhibit K

Statement of Exhaustion of Administrative Remedies and Urgent Need for Judicial Relief

"I Tried Every Door - None Opened."

Summary of Procedural Exhaustion and Institutional Deflection

1. Internal Channels (Academic Side)

- Academic Advisor: "I don't know what to do."
- Instructor (Prof. LWZ):
 - o Said I was "too low-scoring" for alternatives:
 - o Ignored all direct requests for alternative completion.
- Assistant Director (VC): "I have no authority."
- Associate Dean: Initially pushed me back to VC; later formally denied my request.
- Dean: Never responded, despite my full documentation and ODHE referral.
- Vice Provost (Dr. Jones): Told me I would receive no further response for escalating to the President.
 - o I never received a response before or after that message.
- President and Board of Trustees: No response, even after ODHE told me to contact them.
- ADA Coordinator (Scott):
 - o Redirected me to SLDS, despite being the last resort for ADA compliance.

2. Administrative Systems

- Student Advocacy / Academic Affairs: No response.
- SLDS (Disability Services):
 - o Told me they could not arrange the final due to timing;
 - Repeatedly pushed responsibility to the instructor.
- Office of the Ombudsperson (OM):

Contacted regarding Vice Provost Jones's refusal to communicate.

Acknowledged receipt, offered procedural suggestions, but lacked enforcement power to intervene directly.

Another door that could observe the harm — but not prevent it.

In parallel, I have submitted formal complaints to the following government and oversight agencies, and I am currently awaiting responses:

• U.S. Department of Education, Office for Civil Rights (OCR) – initially filed with the Cleveland regional office on April 17; due to no response, I refiled and the case was reassigned to the Denver regional office, with Chicago copied for transparency;

- U.S. Department of Justice (DOJ) Civil Rights Division;
- Ohio Civil Rights Commission (OCRC);
- · Office of the Ohio Attorney General;
- ADA Information Line (U.S. Department of Justice);
- Family Educational Rights and Privacy Act (FERPA) Complaint Office;
- Ohio Department of Higher Education (ODHE).

In addition, I have contacted more than fifty individuals and organizations, including investigative journalists, elected officials, civil rights organizations, and the Governor of Ohio. The Governor's Office acknowledged receipt and forwarded my case to ODHE, which in turn referred me back to the OSU Board of Trustees. No other agency or official has provided meaningful or timely response, and the average processing time across these channels appears far too slow to prevent imminent academic harm.

Given that my official graduation date is approaching, my Incomplete coursework deadline is near, and my immigration (I-20) status is now jeopardized, I respectfully submit that an Ex Parte Temporary Restraining Order is the only remaining avenue available that can move quickly enough to protect my academic standing, legal rights, and personal well-being.

Every channel I was told to use — I did. Every name I was given — I contacted. The only consistent pattern? "This isn't my job."

4.8 submit the formal request



Fowler received it and send to professor Luo.



Flex plan application



Martin -associate dean



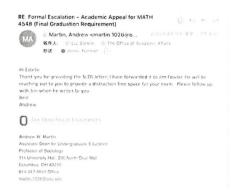
Missed final scheduling



Academic Appeal and jones(vp&dus)notice



Redirect me to Fowler(vc)



Send Appeal to president



Martin rejected my appeal



Shifting to SLDS



The teacher asked me to go back to the original classroom for the exam and refused to provide the notes I requested for accommodation

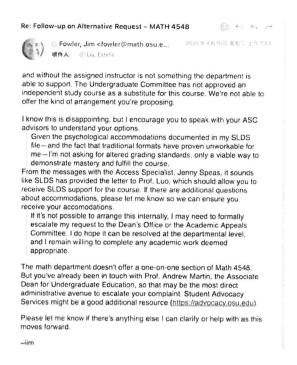




The instructor rejected my alternative completion request, citing insufficient grades.



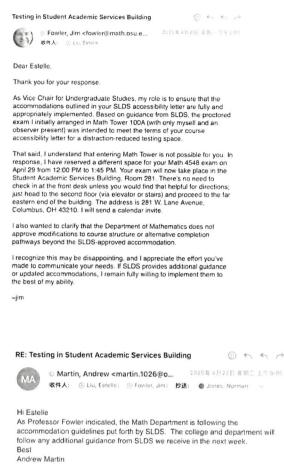
Fowler said he did not have the power to response.



Martin redirected to Fowler.



Let me go to another teaching building to take the exam with other mathematics students, or blur my alternative completion in the classroom to change the location.



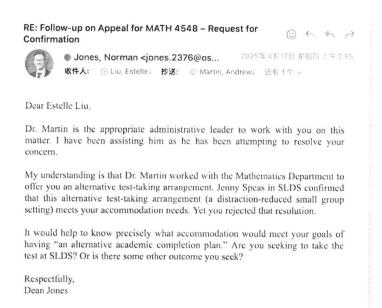
THE OHIO STATE UNIVERSITY

Associate Dean for Undergraduate Education Professor of Sociology 114 University Hall, 230 North Oval Mall

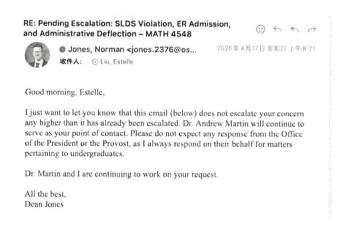
Andrew W. Martin

Columbus, OH 43210 614-247-6641 Office martin_1026@osu_edu

Jones (vp&dus) redirected it to martin but did not provide me with an alternative completion plan.



After I complained to the principal, jones blocked me and made threatening remarks. (Now he has unblocked me, but there are ICONS of him blocking me in other documents.)



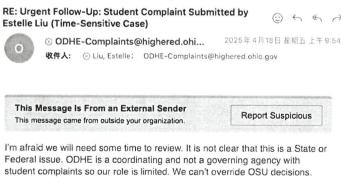
SLDS shifted the responsibility to the professor



A student suddenly sent me a note saying it was said by Professor luo, but I had no idea. Does this count as information leakage? Did the other party know about my accommodation



ODHE asked me to go to the school board



That authority is with the OSU Board of Trustees.

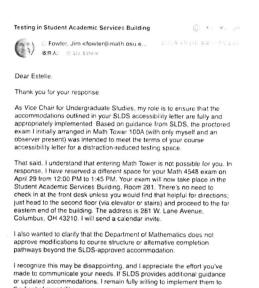
Grievance to the president



The Board of OSU was informed



I have never refused to complete the course. I refuse to take the exam in a different place. This is originally different from my alternative



Redirect me to advisor

the best of my ability.



Reapply to incomplete+alternative



Professor Luo agreed, but later Rico changed his mind



Re: Math 4548 incomplete





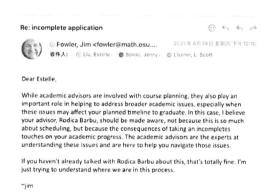
② Luo, Wenzhi <wluo@math.ohio-s... 2025年4月28日星期一下午3:56 收件人: ⑥ Liu, Estelle: ⑥ Fowler, Jim: 抄送: ⑥ Luo, Wenzhi ~

I will assign "Incomplete" grade tomorrow as your grade for the course SP25 Math 4548.

We'll discuss on 5/2, the suitable time for you to take the Math 4548 make-up Final Exam with SLDS, if you feel ready.

Wenzhi Luo

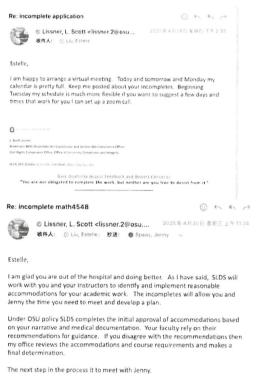
Redirected me to advisor



Dean Horn knew



Scott agreed to the meeting. Later, when I was hospitalized and wanted to change the time, he suddenly refused and redirected it over to SLDS



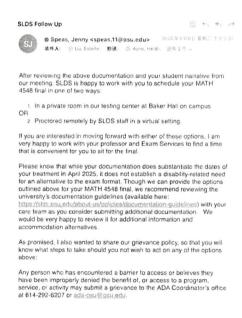
Clearly knowing that I was in hospital, they asked me to take the exam



It seems that the professor deleted the syllabus on Carmen, but I recorded it



SLDS rejected my alternative again



Formally request scott Grievance again to re-evaluate the decision of slds

From: Liu, Estelle <5u.10412@buckeyemail.osu.edu> Date: Thursday, May 8, 2025 at 11:21 AM To: Lissner, L. Scott <6usoni/2@osu.edu> Subject: Formal ADA Gnevance Request Hegarding Denial of Medically Appropriate Accommodations

Dear Mr. Lissner,

I am writing to formally request an ADA grievance review regarding the denial of a medically appropriate accommodation for my course MATH 4548. This request follows significant health deterioration and unresolved failures by both SLDS and academic units to implement a viable path to course completion. As advised by SLDS, I am now escalating this matter to your office for higher-level review under the grievance procedures outlined in the SLDS Student Handbook.

My diagnosed conditions — including complex PTSD, panic disorder, OCD, MDD, and social anxiety — render traditional high-stakes, timed exams medically unsafe. While SLDS has authorized individual-room testing due to social anxiety, this



4.2 contacted ad



Settlement



Inform the school of medical background

Clarification on Medical Background – Final Submission $$\odot$$ $ \leftarrow$ $ \leftarrow$ $ \rightarrow$ Before Escalation	
LE	② Liu, Estelle Gut, Estelle Gu
As a final note, I would like to clarify the medical foundation of my accommodation request.	
In 2023, I received ongoing mental health treatment through OSU's behavioral and emergency care system. My diagnosis includes anxiety, panic disorder, and obsessive-compulsive symptoms. In late 2023, due to clinical concerns, I was formally required to sign a suicide prevention agreement under the university's risk protocol.	
In 2024, I began working with a licensed psychologist in Columbus, with ongoing Zoom and in-person sessions. These efforts are well documented, and my accommodations	

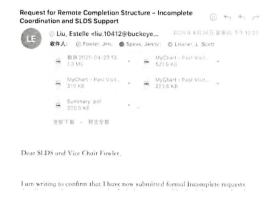
Settlement again



Provide the documents to prove my medical record



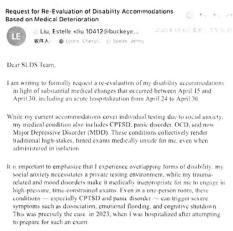
Give the medica record to slds, vc chair and ada coordinator again



Chair Dongbin Xu



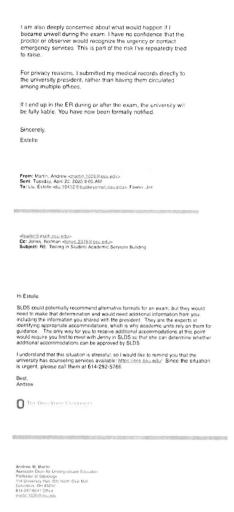
SLDS dean



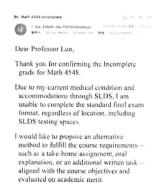
After VP Jone re block received the case filed by ocrc



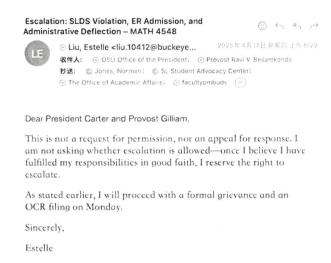
The school knew that I might get into er in the exam, but still asked me to take it and told me to seek ccs (psychological counseling).



The professor refused to respond to the alternative I had repeatedly proposed, acting as if he had not seen it



President Carter and Provost Gilliam are all aware of the school



OCR submitted



Resubmitted ocr



Ferpa



To the Student Privacy Policy Office, Pieces find attached my completed complaint form and supporting documents related to a privacy violation at The Obio State University. Lam submitting this complaint under FERPA and ADA confidentiality protections, as my educational and disability-related information appears to have been disclosed

without my consent.

The incident involves a professor sharing my name and university email with

The governor office

Dear Eatelle Las Thank you for contacting the Ohio-Governor's Office United States Senators Berrise Morens
200 N. High St. Reson 614
Columbus, Olim 43215
(6144-649-2063)
billion at the manufacturing and one of the senator forms United States Senator Ion Husted SR 198 Russell Senate Office Building De'One Logan Office of Governor Mike DeWine Constituent Affairs